

AGENDA
SPECIAL
COMMITTEE OF THE WHOLE

City Hall – EOC Room 250
3600 Kirchoff Road
Rolling Meadows, IL 60008

September 12, 2023 – 6:00 p.m.

- 1) Presentation of 5-Year Financial Forecast**

Special Committee of the Whole Agenda – September 12, 2023

1) Five-Year Financial Forecast

Attachments:

- Fund Statements

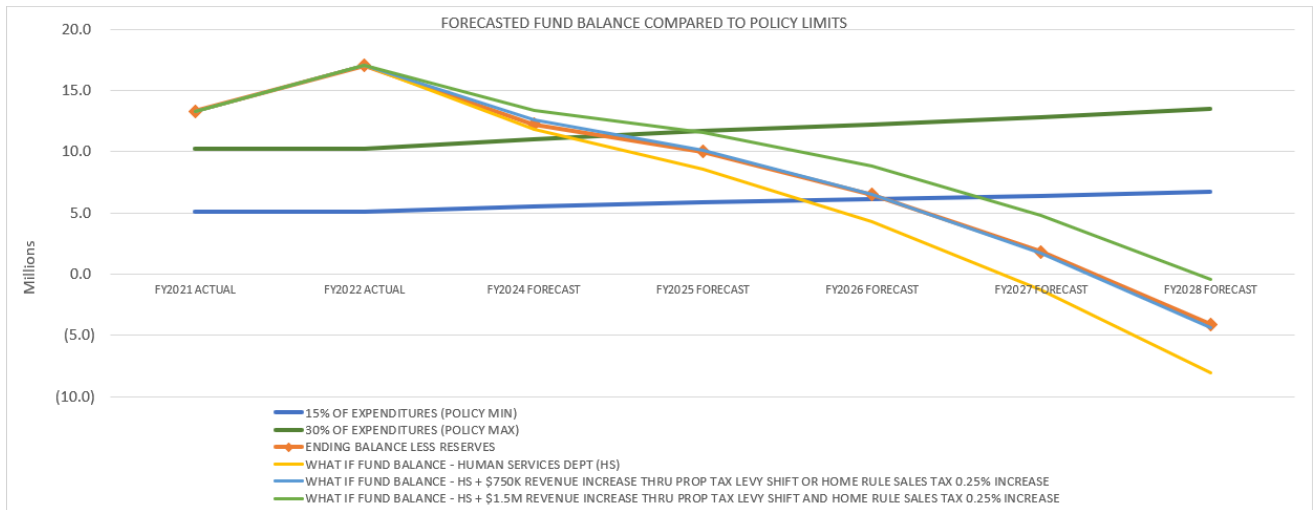
Summary: The Five-Year Financial Forecast (FYF) provides a framework for fiscal decisions. Its primary use is guiding the development of the annual budget and related matters, including the property tax levy. In addition, the FYF projects trends that may indicate future opportunities or threats to the City’s fiscal condition. A FYF differs from an annual budget in that it assumes no changes to current services, only the high impact revenues and expenditures are reviewed and forecasted individually while the other revenue and expenditures are given a set percentage going forward. In this forecast, most of the non-major revenues remained flat or show very little growth. The non-major expenditures were either increased by the area’s Consumer Price Index at 3.7% (average of last five years) or the Construction Cost Index at 3.26% growth (average of the last five years).

Staff completed FYF’s for the General, Motor Fuel Tax, Refuse, Utilities, Local Roads, Building & Land, and Vehicle & Equipment Funds. Here is the high-level overview for each fund:

General Fund:

1. Revenues are forecast to grow at a slower pace than expenditures.
 - a. Most of the General Fund’s major revenues are growing around 2% per year. The City operations portion of the levy has been increased by 1% annually following the 1% that was adopted with the 2022 levy. The Police and Fire Pension levies are flat for 2024, then 4% increase in 2025, and then 6% increase for the remainder of the forecast. This is also shown in the expenditures for these pensions. Personal Property Replacement Tax (PPRT) and Telecommunications Tax are trending downward. PPRT is due to the State misallocating funds to PPRT and correcting that going forward. Telecommunications continues to decline as more and more people and business do not rely on traditional phone services.
2. Expenditure growth is forecast closer to 5% annually.
 - a. The largest growth in expenditures is salaries and benefits with existing personnel. For example, the FYF assumes more traditional increases in health insurance at 5% annually.
 - b. For example, the FYF does not include creating the Human Services Department with additional staffing.
3. On the following page is the Forecasted Fund Balance as Compared to Policy Limits. The General Fund is forecasted to fall below policy limits in FY2027.
 - a. What If Scenarios – Provide potential ways to address the forecasted budget shortfall or to show the impact of a service change
 - i. Creating a Human Services Department – Increases the expenditures annually with a one-time \$500K grant in FY2024; Causes the forecasted fund balance to fall below policy in FY2026

1. Increasing the Home Rule Sales Tax Levy OR Shifting the 2022 Debt Service Levy amount to the Corporate Services Levy – Each one adds roughly \$750K annually; Brings the fund balance back to forecasted prior to creating the Human Services Department
2. Increasing the Home Rule Sales Tax Levy AND Shifting the 2022 Debt Service Levy amount to the Corporate Services Levy – Together add an additional \$1.5M annually; Increases the fund balance by \$750K per year over the initial forecasted balance and allows funding to address the forecasted imbalance

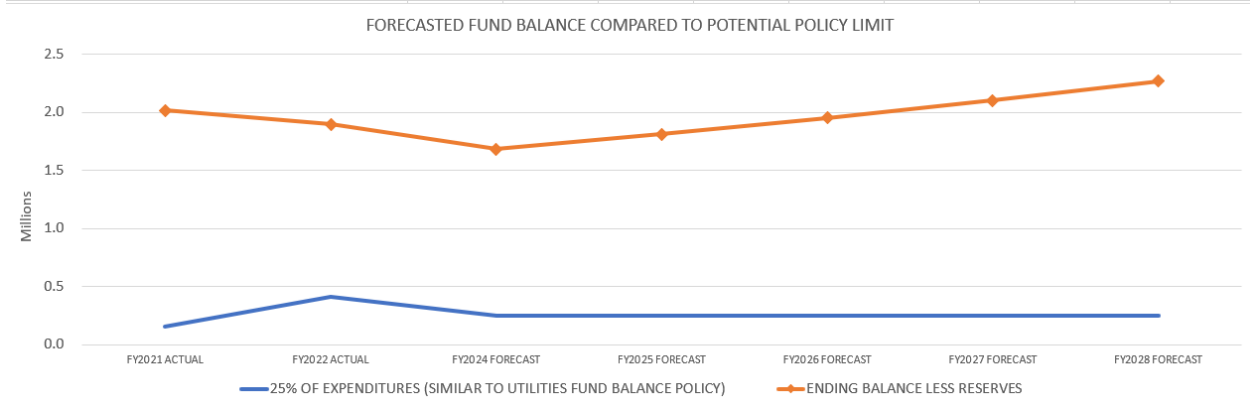


Motor Fuel Tax & Local Roads Funds:

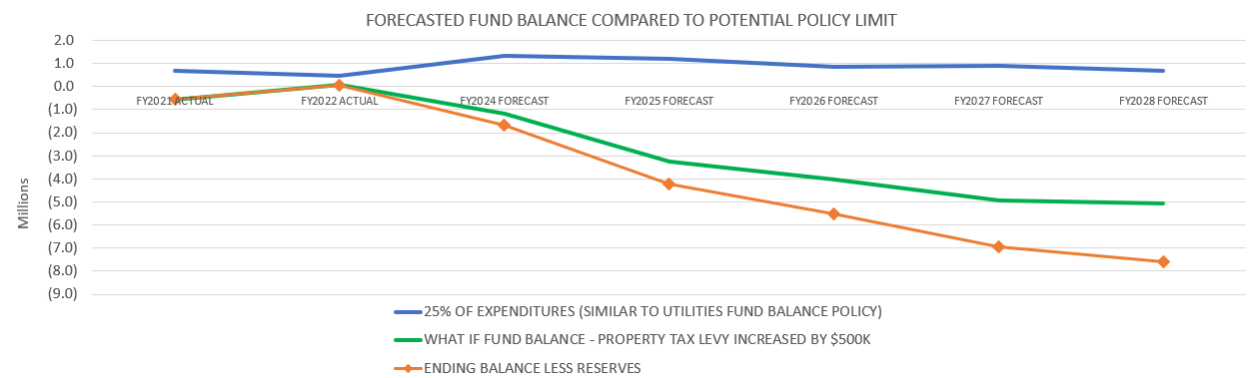
1. Motor Fuel Tax (MFT) and the Transportation Renewal Fund Allotment revenues are projected to come in better than budget for FY2023. For FY2024, the MFT and Renewal are projected to stay strong at \$23.77 and \$20.50 per capita, respectively. Both are forecasted at 2% annually for the remainder of the forecast. With the end to the Rebuild Illinois revenue in FY2022, the capital expenses have been reduced to \$600K for Resurfacing and \$385K for Reconstruction.
2. Local Roads Fund is funded by the Home Rule Motor Fuel Tax, Natural Gas Tax, and Property Taxes. Property Taxes were held level throughout the forecast. The Home Rule MFT is trending below budget for FY2023 and about 5% below FY2022. This revenue was reduced for FY2023 projection then increased 2% annually. Natural Gas Tax is dependent on use which is trending down in FY2023. This revenue was reduced for FY2023 and then increased by 1% annually.
3. Capital projects in these funds are transportation specific. MFT Fund has a healthier fund balance especially compared to Local Roads which falls into a deficit position in FY2024.
4. After reviewing the FYF for these two funds, staff is reviewing the projects in the two funds and will have some recommendations to shift some projects from Local Roads to MFT where legally allowable.

- The Local Roads Fund FYF also includes a What If Scenario that shows what impact a \$500K increase to the Property Tax Levy would have on the forecasted fund balance.
- Below are the Forecasted Fund Balance Compared to Potential Policy Limit graphs:

Motor Fuel Tax Fund



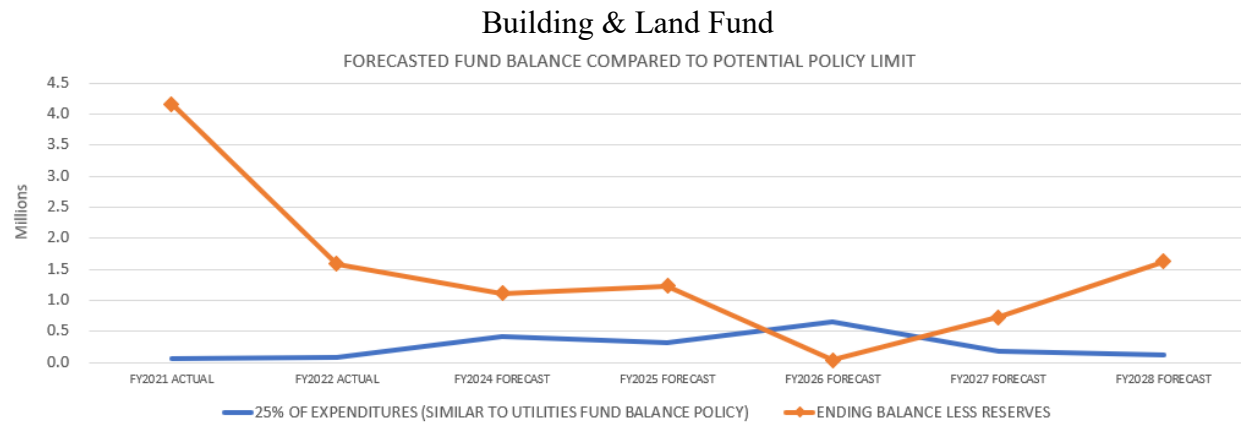
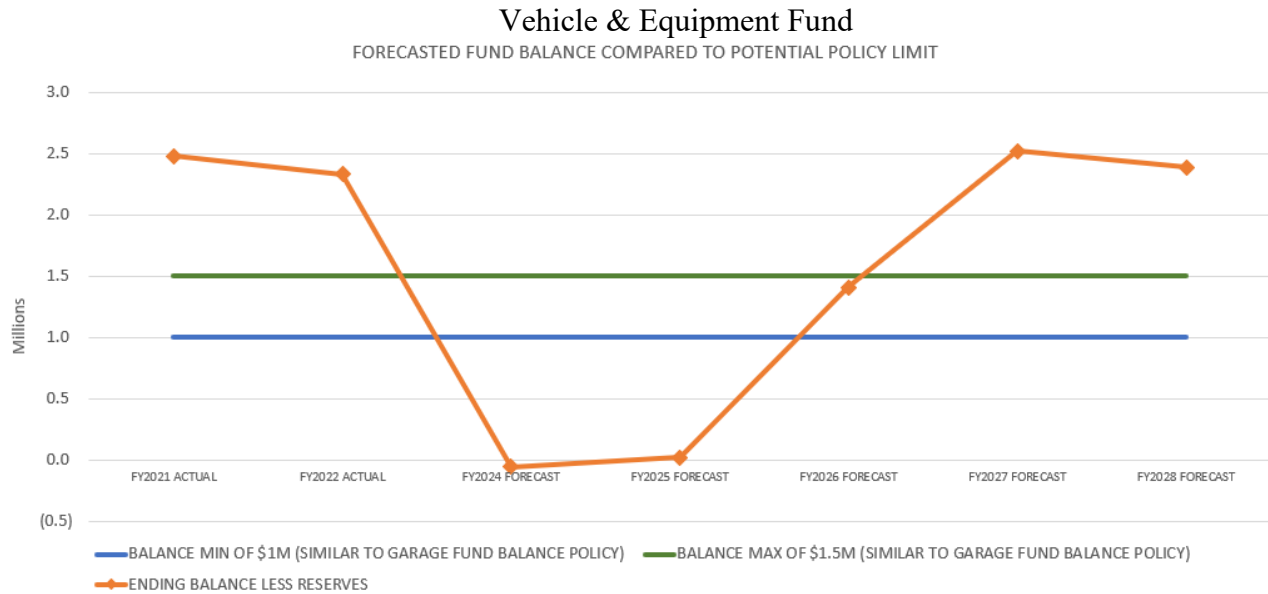
Local Roads Fund



Vehicle & Equipment and Building & Land Funds:

- These are Internal Service Funds so other City funds support this fund. For the V&E Fund, FY2024 also includes the Generator BRIC Grant of \$264K. FY2025 is the last year of the General Fund's payback of \$1M. The sale of vehicles and equipment can increase the revenue should the sales be higher than the \$10K forecasted annually.
- Expenditures are based on the replacement schedules for V&E Fund. The upcoming replacements were reviewed by the Vehicle and Equipment Review Committee. The FY2024 Fire vehicles include a down payment of \$1.5M (at least 50% needed per vendor) for the replacement of an Engine with a Ladder Truck. The estimated delivery is in FY2028 and includes the remaining \$1M for this vehicle due upon delivery.
- Expenditures for the B&L Fund are based on facility needs for the City. The capital projects are reviewed by the Capital Projects Committee.
- The fund balances fluctuate based on the replacements and/or improvements each year. With the large payment for FY2024 for Fire in the V&E Fund, the balance drops to (\$54,562) but in FY2025, the balance is expected to increase and continue increases throughout the forecast. This fluctuation is also appearing in the B&L Fund. In FY2026, the B&L fund balance drops to \$39,793 then starts increasing again in FY2027.

5. Below are the Forecasted Fund Balance as Compared to Policy Limits.

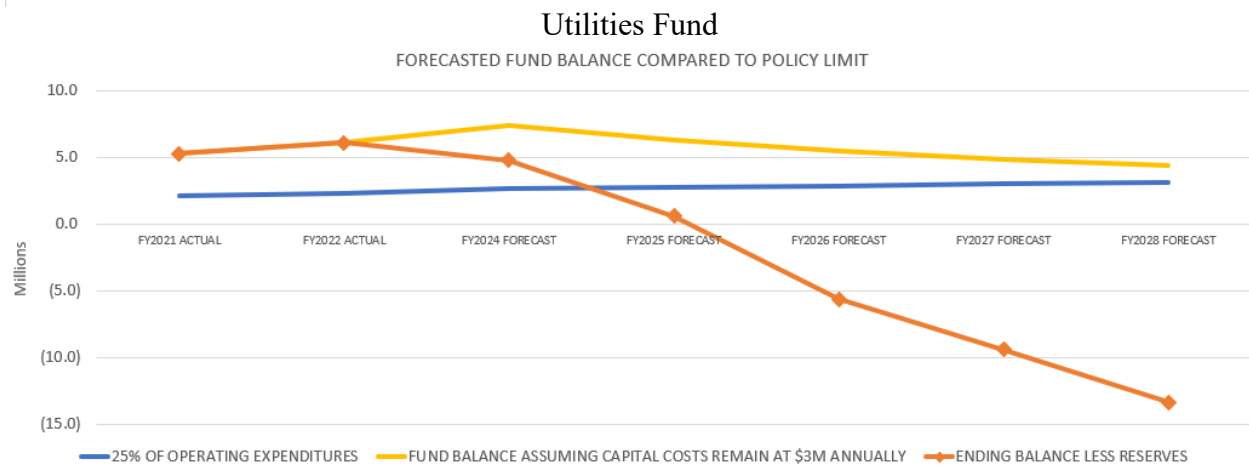
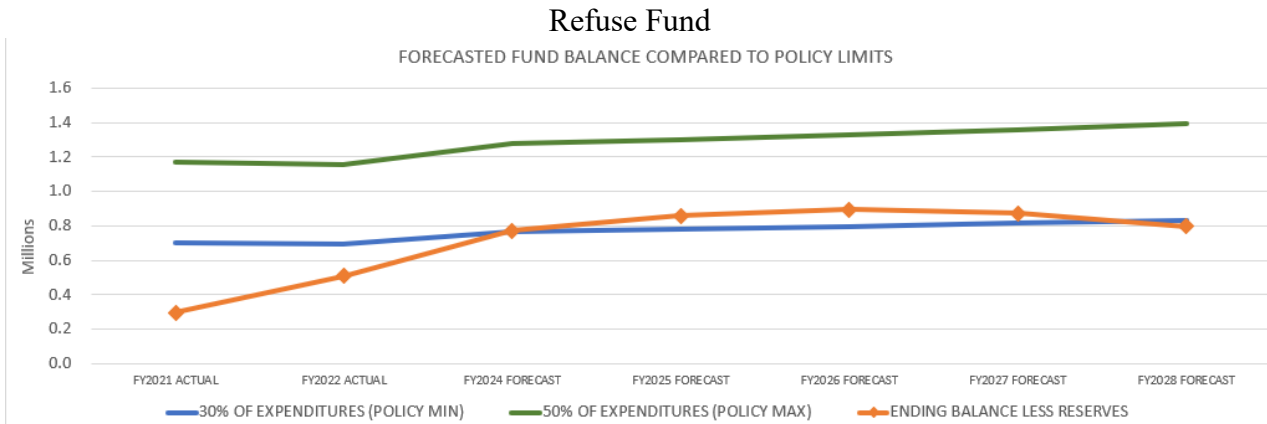


Refuse & Utilities Funds:

1. These funds both underwent a rate study as part of the Fiscal Stability Plan. In the April Council of the Whole (COW), Council was receptive to rate increases in these funds. Unlike the other FYF funds, these two funds incorporate rate increases starting with the FY2024 year.
 - a. Refuse Fund – Rate increased by \$2.50 per month with a 10% Senior discount and an increase in penalties to 11% from 10%
 - b. Utilities Fund – Rates were changed for Water & Sewer to add levels to the access fee and additional tiers to the volumetric rate. Stormwater rates were increased from FY2024 to FY2027 only.
 - c. Details on the rate changes:
https://www.cityrm.org/AgendaCenter/ViewFile/Agenda/_04182023-1021
2. Expenditures were modeled similar to the General Fund except Refuse & Utilities specific expenses. Lake Michigan Water is at 5% increase annually.
3. The capital projects are forecasted based on the Capital Projects Committee review and approved projects. The Utilities Rate Study had capital projects are \$3M per year only.

Staff recommends continuing with the capital projects in FY2024 budget but will continue to fine-tune the capital projects in the outyears as part of the 2025 Capital Projects planning.

4. With the rate increase for Refuse, this fund is close to or within fund balance policy over the forecast. This would not have been possible without the rate increase for the fund.
5. Below are the Forecasted Fund Balance as Compared to Policy Limits.



Previous Council Action:

- Refuse and Utilities Rate Studies Council of the Whole - April 18, 2023
- Annual Actuarial Presentation City Council Meeting – July 11, 2023
- Human Services Needs Assessment Council of the Whole – July 18, 2023
- Annual Audit Presentation City Council Meeting – July 25, 2023

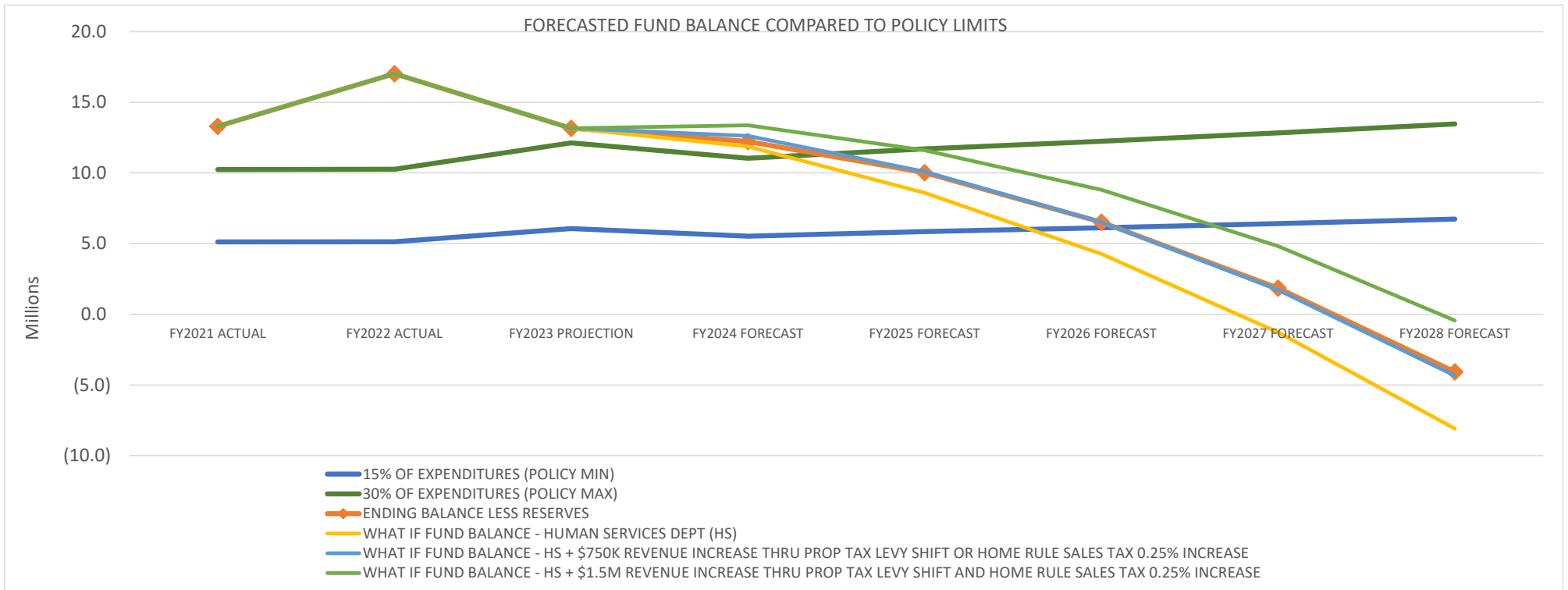
City Council Consideration: The Five-Year Financial Forecast is one portion of the overall Fiscal Stability Plan. The Fiscal Stability Plan was identified as a key goal of the FY2023 Adopted Budget. City Council is asked for input on the information provided but is not expected to make any formal decisions this evening. Any input received will be incorporated into the next steps of the Plan and the annual budget presentation.

Fiscal Stability Plan:

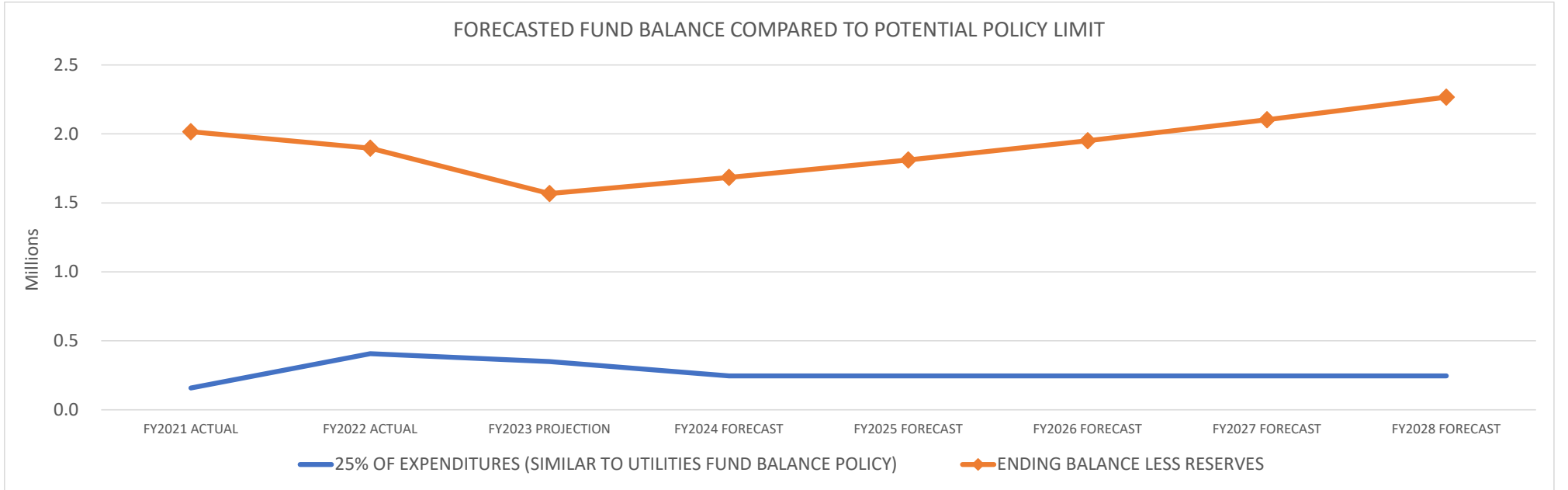
<u>Item</u>	<u>Status</u>	<u>Timing for Council and/or Public Presentation</u>
Identification of revenue options to support current and new services:	Options included in the Five-Year Financial Forecast	September 12, 2023
1. Utility Rate Study	Completed	April 18, 2023
2. Refuse Rate Discussion	Completed	April 18, 2023
3. Revenue Guide	In progress at Finance	Anticipated end of 2 nd /beginning of 3 rd quarter
New or expanded services	Considered as needed 1. Identified Human Services Department Need	Ongoing 1. July 18, 2023 COW
Council & Public Participation Opportunities	Will be developed when service level and/or revenue options arise 1. Refuse Rate Interactive for Council	Ongoing & Anticipated for Utilities and Refuse Rate options 1. Released & completed in July 2023
Five-Year Forecast	Presentation at this COW	September 12, 2023
Identify new or updates to Fund Balance and other Financial Policies as needed	In progress at Finance	Ongoing
1. Debt Management Policy	In progress at Finance	Anticipated 3 rd quarter
FY 2024 Proposed Budget & Capital Improvement Plan Development	Presentation at the September 19 COW	September 19, 2023
Property Tax Levy Development & Notice Requirements	PTL Options at September 19 COW	Anticipated 3 rd quarter
Adopt new or updated Fund Balance and other Financial Policies as needed	Updated to reflect Council direction	Anticipated November 2023 – to align with budget adoption
Adopt FY 2024 Annual Budget and Capital Improvement Plan	Updated to reflect input and direction received from the prior Fiscal Stability Plan items	Anticipated November 2023
Adopt the Property Tax Levy	Updated to reflect input and direction received from the prior Fiscal Stability Plan items	Anticipated November 2023
Adopt the Compensation Plan	Updated to reflect input and direction received from the prior Fiscal Stability Plan items	Anticipated November 2023
Begin FY 2024		January 1, 2024

GENERAL FUND	FY2021 ACTUAL	FY2022 ACTUAL	FY2023 REVISED	FY2023 PROJECTION	FY2024 FORECAST	FY2025 FORECAST	FY2026 FORECAST	FY2027 FORECAST	FY2028 FORECAST
BEGINNING BALANCE	11,006,672	13,698,029	15,910,274	17,019,187	13,619,948	12,821,768	10,436,854	7,034,235	2,465,722
REVENUES									
PROPERTY TAXES	4,082,638	4,142,586	4,157,521	4,137,521	4,199,096	4,241,087	4,283,498	4,326,333	4,369,596
POLICE PENSION PROPERTY TAX	3,565,144	3,682,031	3,626,000	3,626,000	3,626,000	3,771,040	3,997,302	4,237,141	4,491,369
FIRE PENSION PROPERTY TAX	4,356,483	4,310,708	4,257,000	4,257,000	4,257,000	4,427,280	4,692,917	4,974,492	5,272,961
STATE SALES TAX	4,125,005	4,388,565	4,190,000	4,298,369	4,298,369	4,341,353	4,428,180	4,516,743	4,607,078
HOME RULE SALES TAX	2,647,702	3,034,652	2,700,000	3,054,863	3,085,411	3,116,265	3,178,590	3,242,162	3,307,005
TELECOMMUNICATIONS TAX	795,773	562,964	600,000	480,073	300,000	285,000	270,750	257,213	244,352
ELECTRIC UTILITY TAX	1,136,977	1,144,285	1,148,000	1,121,627	1,121,627	1,127,235	1,132,871	1,138,536	1,144,228
HOTEL TAX	154,118	235,360	225,000	289,601	295,000	300,900	306,918	313,056	319,317
FOOD & BEVERAGE TAX	1,381,715	1,524,235	1,497,000	1,579,127	1,618,605	1,650,977	1,683,997	1,717,677	1,752,030
REAL ESTATE TRANSFER TAX	856,405	883,389	500,000	283,858	300,000	300,000	300,000	300,000	300,000
CABLE FRANCHISE FEE	309,150	303,396	306,000	276,661	276,661	262,828	249,687	237,202	225,342
PERSONAL PROPERTY REPLACEMENT TAX	353,173	714,537	528,516	500,176	346,501	243,751	243,751	243,751	243,751
LOCAL USE SALES TAX	925,567	980,780	851,000	1,016,400	1,030,920	1,043,020	1,055,120	1,067,220	1,079,320
INCOME TAX	3,258,231	3,973,762	3,410,000	3,756,852	3,984,288	4,029,300	4,029,300	4,041,400	4,041,400
OTHER INTERGOVERNMENTAL GRANTS (1X IN NATURE)	178,618 159,831	244,334 88,261	227,950 79,000	265,597 149,022	278,829 109,000	287,165 109,000	295,752 109,000	304,596 109,000	313,705 109,000
LICENSES & PERMITS	1,145,470	1,162,965	1,157,341	894,352	1,060,993	1,060,993	1,060,993	1,060,993	1,060,993
FINES & FORFEITURES	203,209	310,554	226,050	199,770	247,590	247,590	247,590	247,590	247,590
CHARGES FOR SERVICES	3,403,316	3,088,072	2,959,895	2,713,432	3,019,294	3,120,777	3,172,304	3,223,877	3,275,497
INVESTMENT EARNINGS	(7,681)	103,557	50,000	500,000	350,000	350,000	350,000	350,000	350,000
MISCELLANEOUS INCOME	25,246	20,727	1,065,000	1,113,592	20,000	20,000	20,000	20,000	20,000
INTERNAL SERVICE CHARGEBACKS	1,827,693	1,904,423	1,889,456	1,889,456	1,891,292	1,893,183	1,895,131	1,897,138	1,899,204
OTHER FINANCING SOURCES	1,940,655	742,212	700,500	607,847	372,800	381,284	390,023	399,023	408,294
TOTAL REVENUES	36,824,439	37,546,357	36,351,229	37,011,196	36,089,276	36,610,028	37,393,673	38,225,142	39,082,035
EXPENDITURES									
SALARIES	16,055,602	16,529,676	18,506,897	18,321,054	19,065,143	19,613,189	20,574,367	21,582,851	22,640,974
BENEFITS	3,805,773	3,957,067	4,206,514	4,157,175	4,339,383	4,530,381	4,730,596	4,940,482	5,160,510
IMRF	643,887	550,917	482,045	446,155	517,347	531,621	558,202	586,112	615,418
POLICE PENSION	3,565,144	3,682,031	3,626,000	3,626,000	3,626,000	3,771,040	3,997,302	4,237,141	4,491,369
FIRE PENSION	4,356,483	4,310,708	4,257,000	4,257,000	4,257,000	4,427,280	4,692,917	4,974,492	5,272,961
CONTRACTUAL SERVICES	1,831,035	1,640,730	1,994,443	1,819,670	1,885,681	2,324,113	2,408,788	2,496,596	2,587,653
GRANTS (1X IN NATURE)	39,557	215	30,000	-	-	-	-	-	-
SUPPLIES	545,074	478,643	955,405	713,796	740,206	728,928	755,898	783,867	812,870
INTERNAL SERVICE CHARGEBACKS	2,255,150	2,259,524	2,188,724	2,188,724	2,269,707	2,968,391	3,078,221	3,192,115	3,310,224
DEBT SERVICE	693,150	715,688	730,861	730,861	11,225	-	-	-	-
TRANSFER TO OTHER FUNDS	342,228	100,000	4,150,000	4,150,000	100,000	100,000	-	-	-
TOTAL EXPENDITURES	34,133,082	34,225,200	41,127,889	40,410,435	36,811,692	38,994,942	40,796,292	42,793,654	44,891,978

GENERAL FUND	FY2021 ACTUAL	FY2022 ACTUAL	FY2023 REVISED	FY2023 PROJECTION	FY2024 FORECAST	FY2025 FORECAST	FY2026 FORECAST	FY2027 FORECAST	FY2028 FORECAST
ENDING BALANCE	13,698,029	17,019,187	11,133,614	13,619,948	12,897,532	10,436,854	7,034,235	2,465,722	(3,344,221)
RESERVES:									
ONGOING LABOR NEGOTIATIONS & OTHER ITEMS	(400,000)	-	(250,000)	-	(250,000)	-	-	-	-
27TH PAYDATE (APPROX EVERY 11 YRS)	-	-	(256,716)	(262,478)	(342,351)	(422,618)	(517,231)	(620,111)	(731,845)
ARPA PARALLEL FUNDS:	-	-	(202,435)	(202,435)	(202,435)	(72,435)	-	-	-
BRANDING INITIATIVE	-	-	-	-	50,000	-	-	-	-
COMPREHENSIVE PLAN	-	-	-	-	80,000	-	-	-	-
OTHER ECONOMIC DEVELOPMENT OPPORTUNITIES	-	-	-	-	-	72,435	-	-	-
ENDING BALANCE LESS RESERVES	13,298,029	17,019,187	10,424,463	13,155,034	12,232,746	10,014,235	6,517,004	1,845,611	(4,076,066)
FUND BALANCE AS % OF EXPENDITURES	38.96%	49.73%	25.35%	32.55%	33.23%	25.68%	15.97%	4.31%	-9.08%
Fund Balance Policy Range Between 15% to 30% of Expenditures									

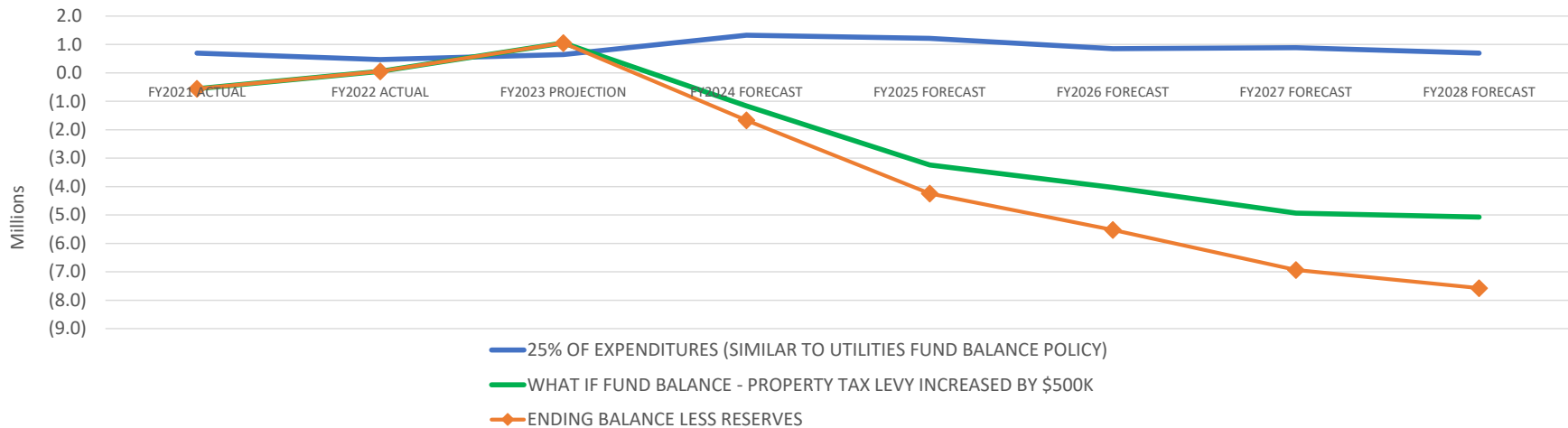


	FY2021 ACTUAL	FY2022 ACTUAL	FY2023 REVISED	FY2023 PROJECTION	FY2024 FORECAST	FY2025 FORECAST	FY2026 FORECAST	FY2027 FORECAST	FY2028 FORECAST
MOTOR FUEL TAX FUND									
BEGINNING BALANCE	1,174,494	2,015,685	2,085,891	1,896,876	1,567,668	1,684,002	1,811,841	1,951,414	2,102,957
REVENUES									
STATE MOTOR FUEL TAX	547,225	554,296	490,000	562,892	575,234	586,739	598,473	610,443	622,652
TRANSPORATION RENEWAL FUND ALLOTMENT	397,022	417,310	397,000	471,900	496,100	496,100	496,100	496,100	496,100
REBUILD ILLINOIS	529,406	529,406	-	-	-	-	-	-	-
INVESTMENT EARNINGS	139	7,671	250	36,000	30,000	30,000	30,000	30,000	30,000
TOTAL REVENUES	1,473,792	1,508,682	887,250	1,070,792	1,101,334	1,112,839	1,124,573	1,136,543	1,148,752
EXPENDITURES									
ANNUAL ROAD RESURFACING	632,601	827,491	600,000	600,000	600,000	600,000	600,000	600,000	600,000
ANNUAL ROAD RECONSTRUCTION	-	800,000	800,000	800,000	385,000	385,000	385,000	385,000	385,000
TOTAL EXPENDITURES	632,601	1,627,491	1,400,000	1,400,000	985,000	985,000	985,000	985,000	985,000
CHECK	-	-	-	-	-	-	-	-	-
ENDING BALANCE	2,015,685	1,896,876	1,573,141	1,567,668	1,684,002	1,811,841	1,951,414	2,102,957	2,266,709
RESERVES:									
ACCOUNTING: NON-BUDGETARY (EX. DEPRECIATION, OPEB)	-	-	-	-	-	-	-	-	-
ENDING BALANCE LESS RESERVES	2,015,685	1,896,876	1,573,141	1,567,668	1,684,002	1,811,841	1,951,414	2,102,957	2,266,709
FUND BALANCE AS % OF EXPENDITURES	318.63%	116.55%	112.37%	111.98%	170.96%	183.94%	198.11%	213.50%	230.12%
No Formal Fund Balance Exists for this Fund									



LOCAL ROADS FUND	FY2021 ACTUAL	FY2022 ACTUAL	FY2023 REVISED	FY2023 PROJECTION	FY2024 FORECAST	FY2025 FORECAST	FY2026 FORECAST	FY2027 FORECAST	FY2028 FORECAST
BEGINNING BALANCE	115,649	(554,913)	(655,768)	58,185	1,054,459	(1,663,591)	(4,242,202)	(5,529,141)	(6,938,009)
REVENUES									
HOME RULE MOTOR FUEL TAX	294,053	260,921	294,000	247,875	252,833	257,890	263,047	268,308	273,675
NATURAL GAS TAX	520,095	558,738	572,000	491,803	496,721	501,688	506,705	511,772	516,890
PROPERTY TAX LEVY - ROADS	1,013,834	1,030,874	1,127,810	1,127,810	1,127,810	1,127,810	1,127,810	1,127,810	1,127,810
COUNTY LEVY - ROAD & BRIDGE	200,188	198,417	220,000	200,000	200,000	200,000	200,000	200,000	200,000
GRANTS (1X IN NATURE)	(0)	243,500	-	200,000	-	-	-	-	-
REIMBURSEMENTS	-	188,127	435,700	251,128	489,000	182,400	-	-	-
INVESTMENT EARNINGS	940	12,181	1,250	25,030	25,030	25,280	25,533	25,788	26,046
MISCELLANEOUS INCOME	-	-	-	-	-	-	-	-	-
TRANSFER FROM OTHER FUNDS	100,000	-	1,050,000	1,050,000	-	-	-	-	-
TOTAL REVENUES	2,129,109	2,492,757	3,700,760	3,593,646	2,591,394	2,295,068	2,123,096	2,133,679	2,144,421
EXPENDITURES									
CONTRACTUAL SERVICES	411,452	579,290	617,500	536,332	457,317	474,238	491,785	509,981	528,850
SUPPLIES	257,095	227,268	364,000	286,570	359,839	373,153	386,960	401,277	416,124
INTERNAL SERVICE CHARGEBACKS	400,000	250,000	274,270	274,270	523,288	523,288	523,288	523,288	523,288
CAPITAL	1,731,123	823,102	1,781,000	1,500,200	3,969,000	3,503,000	2,008,003	2,108,001	1,313,001
TOTAL EXPENDITURES	2,799,670	1,879,660	3,036,770	2,597,372	5,309,444	4,873,679	3,410,035	3,542,547	2,781,263
ENDING BALANCE	(554,913)	58,185	8,222	1,054,459	(1,663,591)	(4,242,202)	(5,529,141)	(6,938,009)	(7,574,852)
RESERVES:									
ACCOUNTING: NON-BUDGETARY (EX. DEPRECIATION, OPEB)	-	-	-	-	-	-	-	-	-
ENDING BALANCE LESS RESERVES	(554,913)	58,185	8,222	1,054,459	(1,663,591)	(4,242,202)	(5,529,141)	(6,938,009)	(7,574,852)
FUND BALANCE AS % OF EXPENDITURES	-19.82%	3.10%	0.27%	40.60%	-31.33%	-87.04%	-162.14%	-195.85%	-272.35%

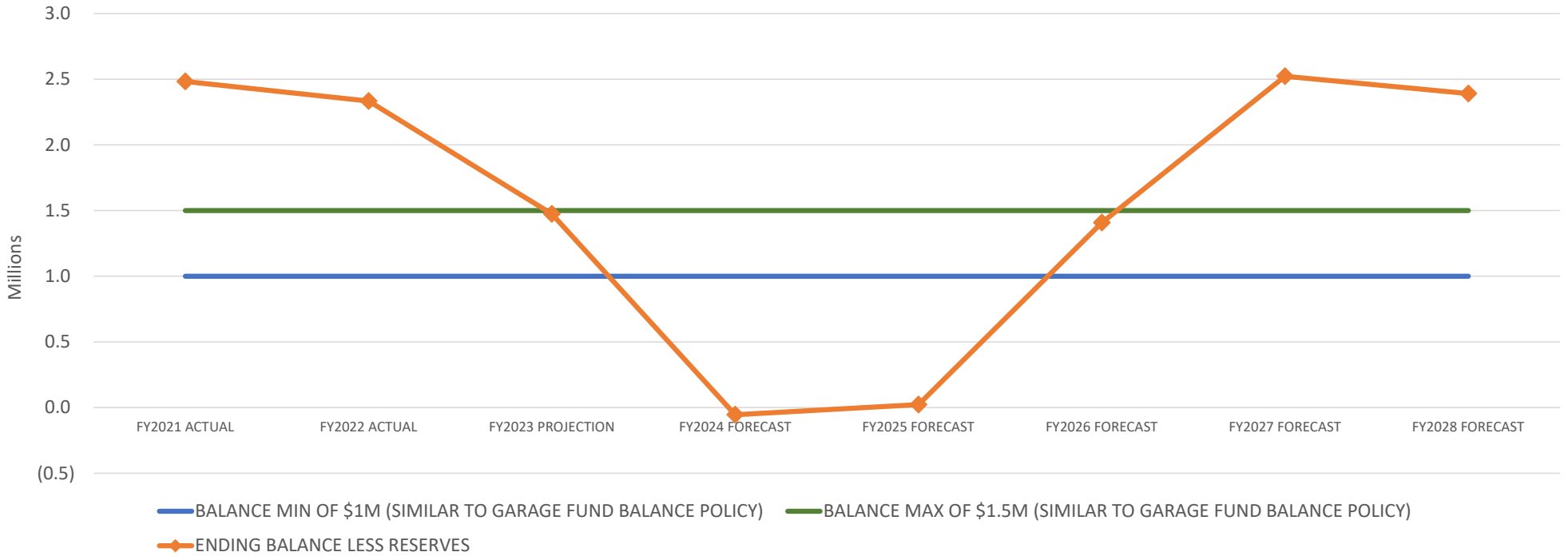
FORECASTED FUND BALANCE COMPARED TO POTENTIAL POLICY LIMIT



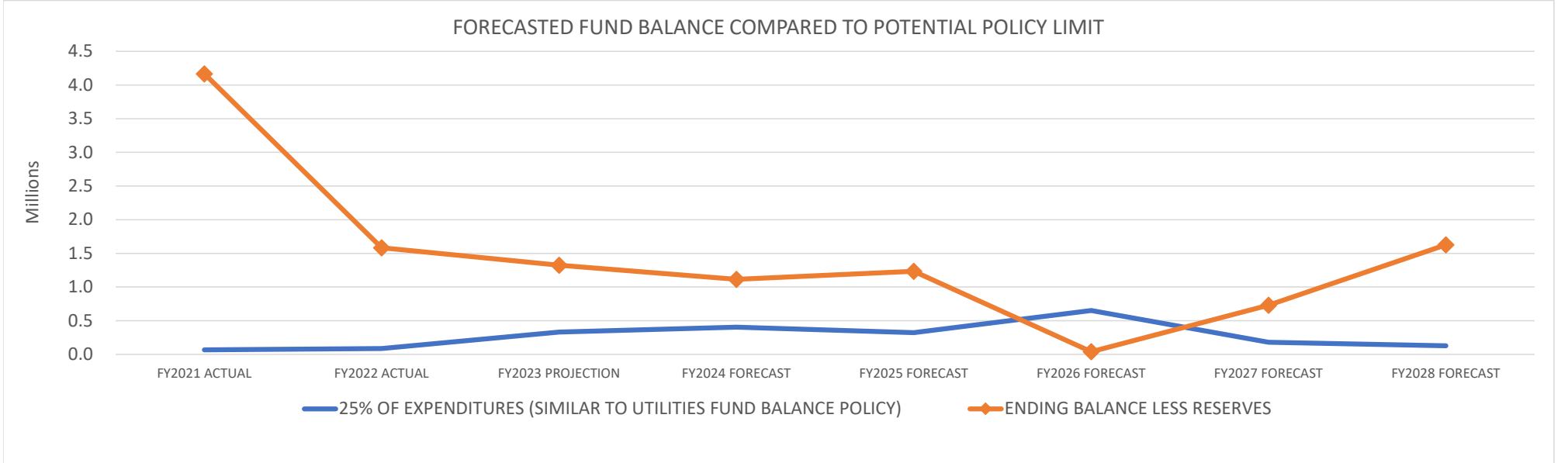
	FY2021	FY2022	FY2023	FY2023	FY2024	FY2025	FY2026	FY2027	FY2028
VEHICLE & EQUIPMENT FUND	ACTUAL	ACTUAL	REVISED	PROJECTION	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST
BEGINNING BALANCE	1,342,848	2,969,778	1,757,299	2,334,407	1,473,792	(54,562)	22,937	1,408,246	2,522,323
REVENUES									
INTERNAL SERVICE CHARGEBACKS	1,600,800	1,484,206	2,003,678	2,003,678	2,168,646	2,168,646	2,168,646	2,168,646	2,168,646
GAIN/LOSS ON SALE OF ASSETS	96,945	17,412	10,000	19,201	10,000	10,000	10,000	10,000	10,000
GRANTS (1X IN NATURE)	-	-	-	-	264,000	-	-	-	-
MISCELLANEOUS INCOME	9,995	-	-	-	-	-	-	-	-
INVESTMENT EARNINGS	-	-	25	-	-	-	-	-	-
TRANSFER FROM OTHER FUNDS	100,000	100,000	100,000	100,000	100,000	100,000	-	-	-
TOTAL REVENUES	1,807,740	1,601,618	2,113,703	2,122,879	2,542,646	2,278,646	2,178,646	2,178,646	2,178,646
EXPENDITURES									
CITYWIDE EQUIPMENT	83,003	30,887	46,000	92,500	31,000	32,147	33,336	34,570	35,849
IT EQUIPMENT	97,807	120,192	844,000	634,000	319,000	480,000	300,000	250,000	575,000
PUBLIC WORKS EQUIPMENT	-	20,554	297,000	544,130	45,000	82,000	-	210,000	75,000
POLICE VEHICLES	-	-	-	-	211,000	209,750	140,000	165,000	240,000
FIRE VEHICLES	-	-	15,000	142,664	1,500,000	400,000	90,000	-	1,000,000
PUBLIC WORKS VEHICLES	(0)	-	1,725,691	1,570,201	1,965,000	997,250	230,000	405,000	385,000
TOTAL EXPENDITURES	180,809	171,634	2,927,691	2,983,494	4,071,000	2,201,147	793,336	1,064,570	2,310,849

VEHICLE & EQUIPMENT FUND	FY2021 ACTUAL	FY2022 ACTUAL	FY2023 REVISED	FY2023 PROJECTION	FY2024 FORECAST	FY2025 FORECAST	FY2026 FORECAST	FY2027 FORECAST	FY2028 FORECAST
ENDING BALANCE	2,969,778	4,399,763	943,311	1,473,792	(54,562)	22,937	1,408,246	2,522,323	2,390,120
RESERVES:									
ACCOUNTING: NON-BUDGETARY (EX. DEPRECIATION, OPEB)	(487,276)	(2,065,356)	-	-	-	-	-	-	-
ENDING BALANCE LESS RESERVES	2,482,502	2,334,407	943,311	1,473,792	(54,562)	22,937	1,408,246	2,522,323	2,390,120
FUND BALANCE AS % OF EXPENDITURES	1372.99%	1360.11%	32.22%	49.40%	-1.34%	1.04%	177.51%	236.93%	103.43%
No Formal Fund Balance Exists for this Fund									

FORECASTED FUND BALANCE COMPARED TO POTENTIAL POLICY LIMIT

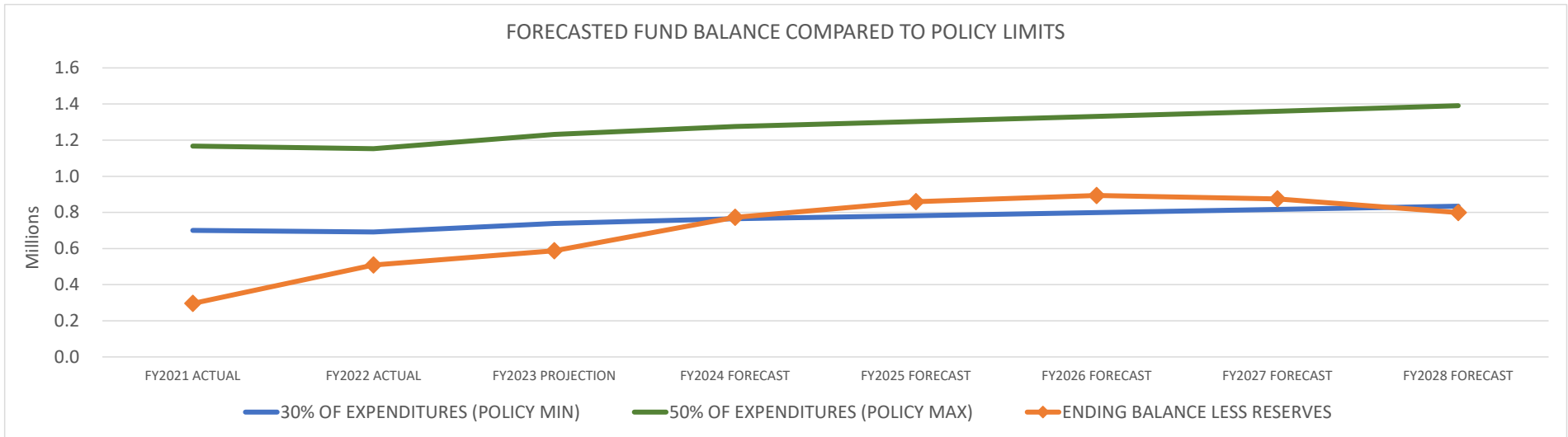


	FY2021 ACTUAL	FY2022 ACTUAL	FY2023 REVISED	FY2023 PROJECTION	FY2024 FORECAST	FY2025 FORECAST	FY2026 FORECAST	FY2027 FORECAST	FY2028 FORECAST
BUILDING & LAND FUND									
BEGINNING BALANCE	4,266,409	4,696,289	798,480	1,584,026	1,323,812	1,113,499	1,234,342	39,793	729,283
REVENUES									
INTERNAL SERVICE CHARGEBACKS	698,963	567,618	1,000,000	1,000,000	1,386,850	1,386,850	1,386,850	1,386,850	1,386,850
REIMBURSEMENTS	-	39,831	-	39,831	-	-	-	-	-
INVESTMENT EARNINGS	938	12,180	15,025	25,000	25,000	25,000	25,000	25,000	25,000
MISCELLANEOUS INCOME	-	-	-	-	-	-	-	-	-
TOTAL REVENUES	699,901	619,629	1,015,025	1,064,831	1,411,850	1,411,850	1,411,850	1,411,850	1,411,850
EXPENDITURES									
CONTRACTUAL SERVICES	175,570	232,964	371,000	366,750	315,767	327,450	339,566	352,129	365,158
SUPPLIES	74,139	71,998	91,350	69,550	85,397	88,557	91,833	95,231	98,755
CAPITAL	20,311	40,282	1,077,000	888,745	1,221,000	875,000	2,175,000	275,000	50,000
TOTAL EXPENDITURES	270,020	345,243	1,539,350	1,325,045	1,622,163	1,291,006	2,606,399	722,360	513,913
ENDING BALANCE	4,696,289	4,970,675	274,155	1,323,812	1,113,499	1,234,342	39,793	729,283	1,627,220
RESERVES:									
ACCOUNTING: NON-BUDGETARY (EX. DEPRECIATION, OPEB)	(529,915)	(3,386,649)	-	-	-	-	-	-	-
ENDING BALANCE LESS RESERVES	4,166,374	1,584,026	274,155	1,323,812	1,113,499	1,234,342	39,793	729,283	1,627,220
FUND BALANCE AS % OF EXPENDITURES	1542.99%	458.81%	17.81%	99.91%	68.64%	95.61%	1.53%	100.96%	316.63%
No Formal Fund Balance Exists for this Fund									



REFUSE FUND	FY2021 ACTUAL	FY2022 ACTUAL	FY2023 REVISED	FY2023 PROJECTION	FY2024 FORECAST	FY2025 FORECAST	FY2026 FORECAST	FY2027 FORECAST	FY2028 FORECAST
BEGINNING BALANCE	729,870	729,870	213,207	508,484	587,678	772,943	859,155	893,738	874,521
REVENUES									
REFUSE SERVICE	2,128,718	2,062,599	2,235,000	2,146,358	2,322,973	2,322,973	2,322,973	2,322,973	2,322,973
PENALTIES	-	7,325	5,000	15,000	20,000	20,000	20,000	20,000	20,000
RENTAL INCOME	-	-	70,000	70,000	72,100	74,263	76,491	78,786	81,149
HOST/TIPPING FEES	-	-	275,000	285,000	295,000	247,950	250,430	252,934	255,463
RECYCLING INCENTIVE	-	41,559	-	26,719	25,000	25,000	25,000	25,000	25,000
INVESTMENT EARNINGS	5	215	2,500	614	600	606	612	618	624
MISCELLANEOUS INCOME	1,029	1,501	1,100	50	1,000	1,000	1,000	1,000	1,000
TRANSFER FROM OTHER FUNDS	142,228	-	-	-	-	-	-	-	-
TOTAL REVENUES	2,271,980	2,113,199	2,588,600	2,543,741	2,736,673	2,691,792	2,696,505	2,701,311	2,706,210
EXPENDITURES									
SALARIES	273,138	284,997	326,971	323,661	347,170	363,813	381,284	399,624	418,876
BENEFITS	122,885	124,834	104,519	104,868	119,664	125,577	131,786	138,304	145,146
IMRF	41,332	35,881	30,703	29,871	35,878	37,313	38,806	40,358	41,972
DUMP FEES	495,694	546,908	535,150	583,750	583,750	605,349	627,747	650,973	675,059
RECYCLING PROGRAM	289,668	301,260	300,950	308,000	370,000	377,400	384,948	392,647	400,500
CONTRACTUAL SERVICES	17,869	23,973	30,800	27,865	26,459	27,438	28,453	29,506	30,598
SUPPLIES	6,896	8,013	4,150	3,550	5,500	5,702	5,912	6,129	6,354
INTERNAL SERVICE CHARGEBACKS	587,000	479,710	582,982	582,982	562,987	562,987	562,987	562,987	562,987
ADMINISTRATIVE FEES	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
CAPITAL	-	-	-	-	-	-	-	-	-
TOTAL EXPENDITURES	2,334,483	2,305,575	2,416,225	2,464,547	2,551,408	2,605,580	2,661,922	2,720,528	2,781,493

REFUSE FUND	FY2021 ACTUAL	FY2022 ACTUAL	FY2023 REVISED	FY2023 PROJECTION	FY2024 FORECAST	FY2025 FORECAST	FY2026 FORECAST	FY2027 FORECAST	FY2028 FORECAST
ENDING BALANCE	667,366	537,495	385,582	587,678	772,943	859,155	893,738	874,521	799,237
RESERVES:									
ACCOUNTING: NON-BUDGETARY (EX. DEPRECIATION, OPEB)	(371,418)	(29,011)	-	-	-	-	-	-	-
ENDING BALANCE LESS RESERVES	295,948	508,484	385,582	587,678	772,943	859,155	893,738	874,521	799,237
FUND BALANCE AS % OF EXPENDITURES	12.68%	22.05%	15.96%	23.85%	30.29%	32.97%	33.57%	32.15%	28.73%
Fund Balance Policy Range Between 30% to 50% of Expenditures									



	FY2021	FY2022	FY2023	FY2023	FY2024	FY2025	FY2026	FY2027	FY2028
UTILITIES FUND	ACTUAL	ACTUAL	REVISED	PROJECTION	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST
BEGINNING BALANCE	15,055,030	5,312,610	3,604,011	6,106,704	7,801,092	5,382,935	596,066	(5,601,104)	(9,382,905)
REVENUES									
WATER SERVICE	7,876,182	7,809,054	8,010,000	7,911,582	8,442,633	9,016,552	9,404,337	9,818,194	10,240,458
SEWER SERVICE	2,353,852	2,351,704	2,450,000	2,318,780	2,550,658	2,747,059	2,895,400	3,048,856	3,204,348
STORMWATER SERVICE	873,182	897,215	900,000	897,215	920,000	1,104,000	1,171,344	1,240,453	1,240,453
FEES & PENALTIES	226,068	41,188	278,000	85,271	175,300	179,050	182,988	187,122	191,463
GRANTS (1X IN NATURE)	13,073	13,141	-	-	1,780,000	-	-	-	-
INVESTMENT EARNINGS	(2,028)	39,236	2,000	95,000	95,000	95,000	95,000	95,000	95,000
MISCELLANEOUS INCOME	32,591	15,821	41,000	9,560	22,500	22,500	22,500	22,500	22,500
TRANSFER FROM OTHER FUNDS	-	-	3,000,000	3,000,000	-	-	-	-	-
TOTAL REVENUES	11,372,920	11,167,359	14,681,000	14,317,408	13,986,091	13,164,161	13,771,569	14,412,125	14,994,222
EXPENDITURES									
ADMINISTRATION:									
SALARIES	253,249	274,231	256,607	276,735	292,957	307,505	322,776	338,807	355,635
BENEFITS	51,719	52,947	49,276	51,091	62,959	68,084	71,480	75,046	78,790
IMRF	38,396	33,081	23,360	25,655	25,514	26,790	28,129	29,536	31,012
CONTRACTUAL SERVICES	131,636	137,393	135,600	141,560	142,600	147,876	153,348	159,021	164,905
SUPPLIES	-	-	500	-	500	519	538	558	578
INTERNAL SERVICE CHARGEBACKS	965,125	1,017,111	1,110,277	1,110,277	1,215,233	1,215,233	1,215,233	1,215,233	1,215,233
ADMINISTRATIVE FEES	825,000	900,000	900,000	900,000	900,000	900,000	900,000	900,000	900,000
DEBT SERVICE	202,900	193,351	476,176	476,176	477,274	478,072	476,077	476,376	476,376
WATER OPERATIONS:									
SALARIES	472,167	528,275	696,970	576,592	596,619	625,250	655,312	686,878	720,022
BENEFITS	112,003	118,527	135,073	125,705	136,213	151,166	158,633	166,473	174,705
IMRF	73,567	67,199	63,807	50,629	47,153	49,511	51,986	54,585	57,315
LAKE MICHIGAN WATER	3,758,917	3,808,082	4,299,750	4,199,750	4,414,737	4,635,474	4,867,248	5,110,610	5,366,140
CONTRACTUAL SERVICES	395,846	456,155	866,106	877,975	600,774	623,003	646,054	669,958	694,746
SUPPLIES	155,180	157,362	257,650	254,725	272,300	281,573	291,162	301,079	311,336
CAPITAL	(0)	590,747	725,000	942,000	1,802,000	3,522,228	4,644,464	4,247,707	1,657,958
SEWER OPERATIONS:									
SALARIES	430,367	565,608	535,694	570,264	599,896	628,944	659,442	691,464	725,084
BENEFITS	130,587	154,096	155,486	159,110	148,243	162,731	170,747	179,163	187,997
IMRF	74,836	69,621	48,722	50,751	49,712	52,198	54,807	57,548	60,425
CONTRACTUAL SERVICES	130,302	157,819	197,300	239,677	229,619	238,115	246,925	256,061	265,536
SUPPLIES	47,699	54,116	87,100	74,800	67,950	70,337	72,809	75,368	78,017
CAPITAL	0	540,026	1,100,000	512,000	870,000	1,880,000	2,040,000	1,540,000	1,830,000

UTILITIES FUND	FY2021 ACTUAL	FY2022 ACTUAL	FY2023 REVISED	FY2023 PROJECTION	FY2024 FORECAST	FY2025 FORECAST	FY2026 FORECAST	FY2027 FORECAST	FY2028 FORECAST
STORMWATER OPERATIONS:									
SALARIES	174,485	181,564	204,187	213,387	187,814	194,763	201,969	209,442	217,192
BENEFITS	78,708	79,429	80,430	81,348	64,894	67,295	69,785	72,367	75,045
IMRF	26,716	22,868	18,963	18,448	15,967	16,558	17,170	17,806	18,465
CONTRACTUAL SERVICES	86,929	95,522	241,000	253,250	221,519	229,715	238,215	247,029	256,169
SUPPLIES	23,876	33,594	44,375	45,115	36,800	38,091	39,428	40,812	42,244
CAPITAL	0	84,540	1,426,500	396,000	2,925,001	1,340,000	1,675,001	375,001	2,975,004
TOTAL EXPENDITURES	8,640,209	10,373,265	14,135,909	12,623,020	16,404,248	17,951,029	19,968,739	18,193,926	18,935,927
ENDING BALANCE	17,787,741	6,106,704	4,149,102	7,801,092	5,382,935	596,066	(5,601,104)	(9,382,905)	(13,324,610)
RESERVES:									
ACCOUNTING: NON-BUDGETARY (EX. DEPRECIATION, OPEB)	(12,475,131)	-	-	-	-	-	-	-	-
ARPA PARALLEL FUNDS:	-	-	(3,000,000)	(3,000,000)	(2,161,156)	(586,156)	-	-	-
WATER MAIN REPLACEMENT 3000 KIRCHOFF RD				313,164					
EMERGENCY WATER MAIN REPAIR KIRCHOFF RD				356,056					
WATER MAIN EXTENSION EAST FRONTAGE RD				169,624					
BOOSTER STATION QUENTIN JAWA RECEIVING STATION					75,000	586,156			
WATER MAIN REPLACEMENT VERMONT					1,500,000				
ENDING BALANCE LESS RESERVES	5,312,610	6,106,704	1,149,102	5,639,936	4,796,779	596,066	(5,601,104)	(9,382,905)	(13,324,610)
FUND BALANCE AS % OF EXPENDITURES	62.97%	68.12%	11.04%	54.77%	46.44%	5.55%	-50.31%	-81.20%	-111.07%
Fund Balance Policy to Maintain at Least 25% of Operating Expenditures									

